





### **CONSOLIDATED FINANCIAL STATEMENTS**

and

SUPPLEMENTARY INFORMATION

June 30, 2015

With Independent Auditor's Report



### INDEPENDENT AUDITOR'S REPORT

Boards of Trustees Becket Academy, Inc. and Affiliates

We have audited the accompanying consolidated financial statements of Becket Academy, Inc. and Affiliates, which comprise the consolidated statement of financial position as of June 30, 2015, and the related consolidated statements of activities and cash flows for the year then ended, and the related notes to the consolidated financial statements.

### Management's Responsibility for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with U.S. generally accepted accounting principles; this includes the design, implementation and maintenance of internal control relevant to the preparation and fair presentation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

### Auditor's Responsibility

Our responsibility is to express an opinion on these consolidated financial statements based on our audit. We conducted our audit in accordance with U.S. generally accepted auditing standards. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the consolidated financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the consolidated financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the consolidated financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the consolidated financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Boards of Trustees Becket Academy, Inc. and Affiliates Page 2

### **Opinion**

In our opinion, the consolidated financial statements referred to above present fairly, in all material respects, the financial position of Becket Academy, Inc. and Affiliates as of June 30, 2015, and the changes in their net assets and their cash flows for the year then ended in accordance with U.S. generally accepted accounting principles.

### Other Matter

Our audit was conducted for the purpose of forming an opinion on the consolidated financial statements as a whole. The accompanying consolidating schedules are presented for purposes of additional analysis of the consolidated financial statements rather than to present the financial position and changes in net assets of the individual entities and are not a required part of the consolidated financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the consolidated financial statements. The information has been subjected to the auditing procedures applied in the audit of the consolidated financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the consolidated financial statements or to the consolidated financial statements themselves, and other additional procedures in accordance with U.S. generally accepted auditing standards. In our opinion, the information is fairly stated in all material respects in relation to the consolidated financial statements as a whole.

Berry Dunn McNeil & Parker, LLC

Manchester, New Hampshire November 13, 2015

### **Consolidated Statement of Financial Position**

June 30, 2015

### **ASSETS**

Current assets	
Cash and cash equivalents	\$ 3,109,907
Assets whose use is limited	64,696
	04,030
Tuition and fees receivable, net of allowance for	4 202 542
doubtful accounts of \$120,000	4,392,513
Current portion of notes receivable	135,000
Prepaid expenses	50,524
Total current assets	7,752,640
Total current assets	
Property and equipment	
Land and land improvements	4,318,221
Buildings and building improvements	10,473,032
Leasehold improvements	1,339,258
Vehicles and equipment	 3,094,203
Furniture and fixtures	1,097,430
Construction-in-progress	413,554
Constituction-in-progress	413,334
	20,735,698
Less accumulated depreciation	7,290,962
Net property and equipment	13,444,736
Other assets	
Replacement reserves	36,999
Notes receivable, net of current portion	44,300
Total other access	94 200
Total other assets	<u>81,299</u>
Total assets	\$_21,278,67 <u>5</u>
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### **LIABILITIES AND NET ASSETS**

Current liabilities		
Current portion of long-term debt	\$	812,000
Accounts payable		543,987
Accrued expenses		2,210,937
Prepaid tuition		264,303
Estimated third-party payor settlements	-	326,068
Total current liabilities		4,157,295
Long-term debt, excluding current portion	_	8,265,333
Total liabilities		12,422,628
Unrestricted net assets	_	8,856,047

Total liabilities and net assets

\$<u>21,278,675</u>

### **Consolidated Statement of Activities**

### Year Ended June 30, 2015

Changes in unrestricted net assets Revenue and support	
Tuition, room and board, and other support, net State nutrition program Other revenue	\$44,867,613 143,095 
Total revenue and support	45,590,776
Operating expenses Program expenses	
Education and home life Supporting expenses	39,312,492
General administration	4,011,734
Total operating expenses	43,324,226
Loss on disposal of property and equipment	(62,067)
Deconsolidation of affiliate	(2,197,845)
Change in unrestricted net assets	6,638
Changes in temporarily restricted net assets Deconsolidation of affiliate	(8,000)
Total change in net assets	(1,362)
Net assets, beginning of year	8,857,409
Net assets, end of year	\$ <u>8,856,047</u>

### **Consolidated Statement of Cash Flows**

### Year Ended June 30, 2015

Cash flows from operating activities	•	(4.200)
Change in net assets	\$	(1,362)
Adjustments to reconcile change in net assets to net cash provided by operating activities		
Depreciation and amortization		1,444,448
Loss on disposal of property and equipment		62,067
Change in allowance for doubtful accounts		(35,000)
Deconsolidation of affiliate, net of cash held		1,738,944
Decrease (increase) in		.,,.
Tuition and fees receivable	(	1,243,097)
Prepaid expenses	,	69,269
Notes receivable		34,893
Increase in		
Accounts payable		18,529
Accrued expenses		348,428
Prepaid tuition		91,223
Estimated third-party payor settlements	-	89,364
Net cash provided by operating activities		2,617,706
Cash flows from investing activities		
Increase in replacement reserve		(8,922)
Increase in due from related parties		275,713
Proceeds from sale of property and equipment		8,054
Purchase of property and equipment	(	1,105,082)
Decrease in assets whose use is limited		92,105
Net cash used by investing activities		(738,132)
Cash flows from financing activities		
Proceeds from long-term borrowings		37,940
Principal payments on long-term borrowings		(925,638)
Payment of deferred financing costs		(46,84 <u>1</u> )
Net cash used by financing activities		(934,539)
Net increase in cash and cash equivalents		945,035
Cash and cash equivalents, beginning of year		<u>2,164,872</u>
Cash and cash equivalents, end of year	\$	<u>3,109,907</u>
Supplemental disclosures Noncash transactions: Acquisition of property and equipment with issuance of long-term debt	\$	<u>1,604,655</u>

### **Notes to Consolidated Financial Statements**

June 30, 2015

### **Nature of Business**

Becket Academy, Inc. and Affiliates (the Organization) provides community-based and residential treatment and education services to children, adolescents and young adults through various schools and programs collectively known as the Becket Family of Services.

Becket Academy, Inc. (Becket) is a not-for-profit corporation incorporated under provisions of the laws of the State of Maine at locations in Belgrade, Lewiston, Auburn and Litchfield. Becket operates two region based special purpose schools to serve the residents at the programs and community students in need of specialized academic services. Becket also operates adult group homes in Maine, Massachusetts and New Hampshire. In February 2015, Becket began operations of the Becket House in Rumney, New Hampshire, which was previously operated by Mount Prospect Academy, Inc. (MPA), an affiliate of Becket.

Upper Valley Stewardship Center (UVSC) is a not-for-profit corporation incorporated under provisions of the laws of the State of Maine. Becket is its sole member. UVSC operates the Mountain Valley Treatment Center (MVTC) in East Haverhill, New Hampshire. MVTC provides residential treatment for adolescents struggling with anxiety disorders.

MPA is a not-for-profit corporation incorporated under provisions of the General Statutes of the State of New Hampshire. Since 2008, MPA has had a self-perpetuating Board of Trustees completely separate from the Board which governs Becket. Despite the division of control among these entities, they continue to be economically reliant on each other. MPA is licensed by the State of New Hampshire and operates a residential school in Plymouth, New Hampshire. MPA also provides comprehensive in-home and community support services to families in New Hampshire and northeastern Massachusetts under the name Project Connect and Solid Foundations. In February 2015, MPA's interest in two community group homes located in Rumney, New Hampshire and Campton, New Hampshire were transferred to Becket and Vermont Permancency Initiative, Inc. (VPI), respectively.

VPI is a not-for-profit corporation incorporated under provisions of the General Statutes of the State of Vermont. VPI operates the Bennington School, a 55-bed co-educational residential treatment program and the Vail House, a 4-bed female crisis support program in Bennington, Vermont. VPI also operates Connecticut River Academy, LLC (CRA), a specialized day school in Bradford, Vermont, the Becket House at Newbury in Newbury, Vermont, and the Becket House at Campton, in Campton, New Hampshire. VPI offers offers community based support to youth and families in Vermont through the trade name Vermont Support & Stabilization. VPI has a self-perpetuating Board of Trustees completely separate from the Boards which govern MPA, Becket and UVSC. Despite the division of control among these entities, they continue to be economically reliant on each other.

Connecticut River Academy, LLC (CRA), is a not-for-profit corporation incorporated under provisions of the General Statutes of the State of Vermont and is a subsidiary of VPI. All material intercompany transactions and balances have been eliminated.

### **Notes to Consolidated Financial Statements**

June 30, 2015

The Organization receives a significant portion of its support from state and local governments. A reduction in the level of this support may have a significant effect on the Organization's programs and activities. While the Organization has diversified its funding streams in recent years, policy changes at both the state and federal level could drastically impact operations, including policy changes involving Medicaid reimbursement systems that are under consideration in both New Hampshire and Maine relating to residential child care. Management believes that the current funding environment is more volatile and uncertain than at any point in the Organization's operating history.

### 1. Summary of Significant Accounting Policies

### Principles of Consolidation

The consolidated financial statements include the activity of Becket, MPA, UVSC and VPI. All material intercompany transactions and balances have been eliminated in consolidation.

### **Basis of Presentation**

The accompanying consolidated financial statements, which are presented on the accrual basis of accounting, have been prepared to focus on the Organization as a whole and to present balances and transactions according to the existence or absence of donor-imposed restrictions. The Organization displays its activities and net assets in three classes: unrestricted, temporarily restricted and permanently restricted.

Revenues are reported as increases in unrestricted net assets unless use of the related assets is limited by donor-imposed restrictions. Expenses are reported as decreases in unrestricted net assets. Expirations of temporary restrictions on net assets, that is, situations in which the donorimposed stipulated purpose has been accomplished and/or the stipulated time period has elapsed, are reported as reclassifications between the applicable classes of net assets. The Organization had no temporarily or permanently restricted net assets as of June 30, 2015.

### Use of Estimates

The preparation of financial statements in conformity with U.S. generally accepted accounting principles (U.S. GAAP) requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

### **Notes to Consolidated Financial Statements**

June 30, 2015

### Cash and Cash Equivalents

All unrestricted, highly liquid investments with an original maturity of three months or less are considered to be cash equivalents.

The Organization maintains its cash and certificates of deposit in bank deposit accounts which, at times, may exceed federally insured limits. The Organization has not experienced any losses in such accounts. The Organization believes it is not exposed to any significant risk with respect to these accounts.

### **Assets Whose Use is Limited**

Assets whose use is limited consists of cash and cash equivalents reserved for the Organization's self-insured health care plan.

### **Tuition and Fees Receivable**

Tuition and fees receivable are stated at the amount the Organization expects to collect from outstanding balances, net of discounts of \$528,114. The Organization provides for probable uncollectible amounts through a charge to current year earnings and a credit to a valuation allowance based on its assessment of the current status of individual accounts. Balances that are still outstanding after the Organization has used reasonable collection efforts are written off through a charge to the valuation allowance and a credit to accounts receivable.

### **Property and Equipment**

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Property and equipment are stated at cost or, if donated, at the fair market value at the date of donation. Expenditures for repairs and maintenance are expensed when incurred, and betterments and assets purchased in excess of \$1,000 are considered for capitalization.

Depreciation of property and equipment is charged against operations using the straight-line method over the estimated useful lives of these assets, as follows:

	<u>Years</u>
Land improvements	7 - 10
Buildings and building improvements	7 - 30
Leasehold improvements	5 - 25
Vehicles and equipment	3 - 5
Furniture and fixtures	2 - 15

### **Notes to Consolidated Financial Statements**

June 30, 2015

When assets are sold or disposed of, the related cost and accumulated depreciation and amortization are removed from the respective accounts, and any resulting gain or loss is included in the consolidated statement of activities.

### Replacement Reserves

Becket has mortgage notes payable to Maine State Housing Authority. These mortgage notes require Becket to maintain replacement reserve funds in separate accounts for the purpose of providing a cash reserve for future property replacement needs. These restricted amounts are classified as "replacement reserves" in the consolidated statement of financial position and are generally not available for routine operating expenses.

### **Deferred Costs**

Certain costs related to long-term debt such as accountants, attorneys and underwriting fees are capitalized and amortized on a straight-line basis over the lives of the respective debt issues, which mature at various dates through January 2038. During the year ended June 30, 2015, the Organization adopted Financial Accounting Standards Board Accounting Standards Update No. 2015-03 - Interest-Imputation of Interest - Simplifying the Presentation of Debt Issuance Costs. As a result, the unamortized deferred costs as of June 30, 2015 have been reclassified to be presented as a direct deduction from the carrying amount of the related long-term debt. In addition, the amortization of the deferred costs has been reclassified to interest expense.

### Tuition, Room and Board, and Other Support and Other Changes in Net Assets

Tuition, room and board, and other support are recorded as increases in unrestricted net assets at the time the services are provided. In some circumstances, tuition revenues are received prior to the school year and are recorded as a current liability under prepaid tuition. Expenses are reported as decreases in unrestricted net assets. Gains and losses on other assets and liabilities are reported as increases or decreases in unrestricted net assets unless their use is restricted by explicit donor restriction or by law. Expirations of temporary restrictions, if any, on net assets by fulfillment of the donor-stipulated purpose or by passage of the stipulated time period are reported as reclassifications between the applicable classes of net assets.

Additionally, the Organization has contractual arrangements with the Maine Department of Health and Human Services (DHHS) to render services to qualifying residents under certain cost-based and fee-for-service reimbursement programs, which may result in the Organization receiving payments for such services which differ from the standard charges. The Organization records its revenue at the net amount expected to be paid by DHHS based upon established rates.

### **Income Taxes**

The entities comprising the Organization are not-for-profit corporations as described in Section 501(c)(3) of the Internal Revenue Code (the Code) whereby only unrelated business income, as defined by Section 512(a)(1) of the Code, is subject to federal income tax.

### **Notes to Consolidated Financial Statements**

June 30, 2015

### **Allocation of Costs**

The costs of providing various programs and other activities have been summarized on a functional basis in the consolidated statement of activities. Accordingly, certain costs have been allocated among the programs and supporting services benefited.

### **Advertising**

The Organization follows the policy of charging the costs of advertising to expense as incurred. Advertising expense totaled \$226,429 in 2015.

### **Deconsolidation of Affiliate**

Effective July 1, 2014, The Oliverian School, Inc. (Oliverian) was no longer affiliated with the Organization and therefore is not reported as an affiliate in the consolidated financial statements. The related net assets were transferred to Oliverian. The net amount transferred to Oliverian was \$2,205,845 and is reflected as a change in net assets.

### 2. Significant Concentrations and Estimated Third-Party Payor Settlements

Approximately 15% of the revenue recorded during 2015 was from beneficiaries of the New Hampshire Medicaid program.

Approximately 12% of the revenue recorded during 2015 was from beneficiaries of the Vermont Medicaid program.

Approximately 13% of the revenue recorded during 2015 was from the Vermont Department of Education and various school districts located in Maine, New Hampshire, Vermont, Massachusetts, New York and Connecticut.

Approximately 12% of the revenue recorded during 2015 was from the Massachusetts Department of Mental Health and Developmental Services.

Approximately 19% of the revenue recorded during 2015 was from beneficiaries of the Maine Medicaid (MaineCare) program. Under this program, the provider is reimbursed for the care of qualified residents at specified interim rates during the year. Differences between these interim contractual rates and the "cost" of this care, as defined by the Principles of Reimbursement (the Principles) governing the respective programs, are determined and settled on a retroactive basis. Laws and regulations governing the MaineCare program are extremely complex and subject to interpretation. As a result, there is at least a reasonable possibility that recorded estimates will change by a material amount in the near term.

### Notes to Consolidated Financial Statements

June 30, 2015

The consolidated financial statements reflect estimated settlements due under the MaineCare program. Although management expects to receive the estimated amounts, different interpretations of the governing Principles by regulatory authorities could result in subsequent adjustments. Settlements do not become final until cost reports are audited and approved by DHHS. Differences between estimated and actual settlements are recorded as contractual adjustments in the year of final determination. Net resident service revenue decreased approximately \$298,000 in 2015 due to an increase in estimated third-party payor settlements included in tuition, room and board, and other support in the consolidated statement of activities.

The cost reports for 2011, 2012, 2013 and 2014 have not reached final settlement. The estimated balance due to MaineCare was \$326,068 as of June 30, 2015. As of November 13, 2015, these amounts have not increased or decreased. Of this amount, approximately \$181,000 has been audited and is subject to cost settlement as of November 13, 2015. All other estimated amounts due have not yet been cost settled.

Following is a summary of net Maine revenue for 2015:

Tuition, room and board, and other fees Provision for contractual adjustments under third-party reimbursement programs \$12,242,042

(198,658)

Net Maine revenue

\$<u>12,043,384</u>

Due to the concentration of residents who receive benefits from the Medicaid reimbursement programs, the Organization is highly dependent upon regulatory authorities' establishing reimbursement rates that are adequate to sustain the Organization's operations.

### **Notes to Consolidated Financial Statements**

June 30, 2015

### 3. Notes Receivable

Notes receivable consists of the following:

### Becket Academy, Inc.

Note receivable from an employee bearing interest of 5% annually. This note receivable requires payment of \$20,000, plus accrued interest, on October 31, annually through 2015. However, if the employee remains employed by Becket or MPA on the day such payments are due, such amounts shall be forgiven in their entirety.

20,000

Non-interest bearing note receivable from Connections for Kids, an unaffiliated organization, due in full at date of maturity, June 30, 2016.

100,000

Total Becket Academy, Inc.

120,000

### **Upper Valley Stewardship Center**

Note receivable from an employee bearing—interest of 4% annually. Seventy-five percent of the note receivable will amortize over five years with the balance to be paid as a balloon payment in 2017.

59,300

Less current portion

179,300 135,000

Notes receivable, net of current portion

44,300

### 4. Lines of Credit

Becket holds a line of credit agreement with Key Bank under which Key Bank agrees to advance up to \$225,000 to Becket upon request. Monies advanced accrue interest at the rate of 4.25%. There was no balance outstanding as of June 30, 2015. The line of credit is collateralized by a security interest in all assets of Becket.

### **Notes to Consolidated Financial Statements**

June 30, 2015

### 5. Long-term Debt

Long-term debt consists of the following:

Becket Academy, Inc.	
Note payable to Maine State Housing Authority, due in monthly installments of \$2,661, including interest at 7%, through April 2032; collateralized by land, buildings and equipment in Litchfield, Maine.	\$ 303,788
Note payable to Maine State Housing Authority, due in monthly installments of \$2,565, including interest at 7%, through March 2031; collateralized by land, buildings and equipment in Norridgewock, Maine.	304,288
Note payable to Key Bank, due in monthly installments of \$3,608, including interest at 3.99%, through October 2017, at which time the remaining balance is due in full; collateralized by real estate in Belgrade, Maine.	538,699
Note payable to United Bank, due in monthly installments of \$2,178, including interest at 4.25%, through February 2023; collateralized by certain real estate in Lakeville, Massachusetts.	322,864
Note payable to United Bank, due in monthly installments of \$2,158, including interest at 4.25%, through January 2023; collateralized by real estate in Springfield, Massachusetts.	213,024
Note payable to Lake Sunapee Bank, due in monthly installments of \$4,636, including interest at 4.5%, through February 2032; collateralized by certain real estate of Becket.	112,970
Note payable to Coastal Enterprises, Inc., due in monthly installments of \$4,985, including interest at 6.0%, through March 2023, at which time the remaining balance is due in full; collateralized by substantially all assets of Becket.	358,468
	330,400
Note payable to United Bank, due in monthly installments of \$2,158, including interest at 4.25%, through March 2023; collateralized by real estate in Westminister, Massachusetts.	303,606
Note payable to Coastal Enterprises, Inc., due in monthly installments of \$5,572, including interest at 6.0%, through February 2024, at which time the remaining balance is due in full; collateralized by real estate in Auburn and Belgrade, Maine.	449,369
Note payable to Lake Sunapee Bank, due in monthly installments of \$4,636, including interest at 4.625%, through June 2034; collateralized by certain real estate of Becket.	702,428

### **Notes to Consolidated Financial Statements**

### June 30, 2015

Note payable to Union Bank, due in monthly installments of \$3,079, including interest at 4.25%, through September 2019, at which time the remaining balance is due in full; collateralized by real estate in Bethlehem, New Hampshire.	279,510
Various vehicle notes payable to financial institutions, due in monthly installments, including interest, ranging from \$290 to \$793, totaling \$23,285. Interest rates range from 0% to 9.50%. Maturities range from November 2016 through August 2020. The notes are collateralized by vehicles.	581,380
Total Becket Academy, Inc.	4,470,394
Mount Prospect Academy, Inc.  Note payable to Meredith Village Savings Bank, due in monthly installments of \$6,294, including interest adjusted annually in April to <i>The Wall Street Journal's</i> prime rate plus 1% (4.25% at June 30, 2015), through April 2028; collateralized by real estate in Plymouth, New Hampshire.	745,681
Note payable to Meredith Village Savings Bank, due in monthly installments of \$5,392, including interest adjusted annually in April to <i>The Wall Street Journal's</i> prime rate plus 1% (4.25% at June 30, 2015), through April 2028; collateralized by real estate in Plymouth, New Hampshire.	670,878
Note payable to Meredith Village Savings Bank, due in monthly installments of \$2,827, including interest adjusted annually in April to <i>The Wall Street Journal's</i> prime rate plus 1% (4.25% at June 30, 2015), through April 2028; collateralized by real estate in Haverhill, New Hampshire.	274,928
Note payable to Community Guarantee Savings Bank, due in monthly installments of \$8,835, including interest at 6.50%, through December 2023; collateralized by real estate associated with the debt.	125,519
Various vehicle and equipment notes payable to financial institutions, payable in monthly installments, including interest, ranging from \$256 to \$748, totaling \$17,874. Interest rates range from 0% to 10.96%. Maturities range from August 2015 through August 2021. The notes are collateralized by vehicles and equipment.	<u>305,546</u>
Total Mount Prospect Academy, Inc.	2,122,552
Upper Valley Stewardship Center  Note payable to Meredith Village Savings Bank, due in monthly installments of \$3,772, including interest at 6.25%, through May 2017, at which time the remaining balance is due in full; collateralized by real estate in Plymouth, New Hampshire.	252,324

### **Notes to Consolidated Financial Statements**

### June 30, 2015

141,982	Various vehicle and equipment notes payable to financial institutions, payable in monthly installments, including interest, ranging from \$362 to \$916, totaling \$5,684. Interest rates range from 0% to 11.99%. Maturities range from August 2015 through November 2019. The notes are collateralized by vehicles and equipment.
394,306	Total Upper Valley Stewardship Center
1,201,397	Vermont Permanency Initiative, Inc.  Note payable to Merritt Family, due in monthly installments of \$8,835, including interest at 7%, through January 2038, at which time the remaining balance is due in full; collateralized by land and property in Bennington, Vermont.
733,407	Note payable to Woodsville Guaranty Savings Bank, due in monthly installments of \$5,372, including interest at 6.0%, through August 2022, at which time the remaining balance is due in full; collateralized by real estate in Newbury, Vermont.
167,821	Note payable to William and Carol Bailey, due in monthly installments of \$1,988, including interest at 6%, through August 2019, at which time the remaining balance is due in full; collateralized by real estate in Newbury, Vermont.
75,000	Note payable to William and Carol Bailey, at an interest rate of 5%. Interest only payments of \$313 are due in monthly installments through August 2019. Principal and interest payments will commence September 2019 of \$1,415 through September 2024; collateralized by real estate in Newbury, Vermont.
93,757	Various vehicle and equipment notes payable to financial institutions, payable in monthly installments, including interest, ranging from \$309 to \$847, totaling \$3,441. Interest rates range from 4.49% to 12.95%. Maturities range from January 2017 through November 2018. The notes are collateralized by vehicles and equipment.
	Total Vermont Permanency Initiative, Inc.
9,258,634 812,000 181,301	Less: Current portion Deferred costs
\$ <u>8,265,333</u>	Long-term debt, excluding current portion

### **Notes to Consolidated Financial Statements**

June 30, 2015

Maturities of long-term debt are as follows:

2016		\$ 812,000
2017		972,000
2018		1,127,000
2019		519,000
2020		726,000
Thereafter	90 90	 5,102,634
		\$ 9 258 634

Interest expense charged to operations, including amortization of deferred costs of \$19,387, was \$566,984 in 2015. Cash paid for interest approximates interest expense.

### 6. Commitments and Contingencies

### Operating Leases

The Organization leases facilities from various parties, including related parties. All related party leases are at or below fair market value as determined by independent licensed appraisers. Certain facilities used for the operations of the Organization are owned and maintained by entities, trusts or individuals related to the Organization's President. Total rent for all leases was \$1,187,009 in 2015. Total rent paid to related parties was \$417,969 in 2015.

Future minimum lease payments for all non-cancelable leases having a lease term in excess of one year are as follows:

2016	\$ 586,509
2017	398,679
2018	380,576
2019	145,323
2020	23,850
Total	\$ <u>1,534,937</u>

### Self-Insurance

The Organization has a self-insured health care plan for substantially all of its employees. The Organization has obtained reinsurance coverage to limit its exposure associated with this plan individually of \$75,000 with an aggregate limit of 125% of the expected claims. At June 30, 2015, the Organization has accrued \$304,330, under the self-insurance contract, reported in the Organization's accrued expenses in the consolidated statement of financial position.

### **Notes to Consolidated Financial Statements**

June 30, 2015

### Litigation

The Organization is involved in litigation arising in the normal course of business. After consultation with legal counsel, management estimates these matters will be resolved without a material adverse effect on the Organization's future positions or results of operations.

### 7. <u>Defined Contribution Retirement Plans</u>

The Organization provides defined contribution retirement plans for eligible employees. All employees aged 21 or older may begin participation in the plans. Years of service requirements range from one to two years depending on the entity. Plan contributions by participants and the Organization range from three percent to five percent of regular salary.

Employer contributions were as follows:

Becket	\$ 115,049
MPA	60,987
UVSC	40,003
VPI	<u>70,246</u>
Total	\$ 286,285

### 8. Service Provider Tax

The Maine Legislature enacted legislation that repealed the sales tax on certain kinds of services and replaced it with a new Service Provider Tax (SPT). This law imposes a 5% SPT, effective July 1, 2004, on the "value" (i.e., sales price) of certain services provided in the State including Private Non-Medical Institutions services and certain clinical and outpatient services. Providers are taxed based on all revenue, regardless of source, received for the purpose of providing food, shelter and treatment. MaineCare is then reimbursing facilities for their portion of the tax by increasing their direct care per diem rate. The portion of the tax paid on revenue generated from private pay residents will not be funded by MaineCare.

Total SPT expense was \$206,415 in 2015.

### **Notes to Consolidated Financial Statements**

June 30, 2015

### 9. Surplus Revenue Retention

The Organization is allowed to retain a portion of any surplus generated by its contracts with the Commonwealth of Massachusetts. Retention of surplus is based on 5% on current year contract revenue not to exceed current year surplus or 20% of prior year contract revenue not to exceed the Organization's cumulative surplus balance. The Organization's cumulative surplus balance included in net assets is as follows:

	<u>2015</u>	<u>2014</u>
Cumulative surplus balance, beginning of year Surplus amount	\$ 60,328 <u>(225,433)</u>	\$ 50,922 <u>9,406</u>
Cumulative surplus balance, end of year	\$ <u>(165,105</u> )	\$ <u>60,328</u>

The Organization identified no liability based on the 5% surplus criteria in 2015 and 2014. As of June 30, 2015 and 2014, the Organization did not identified a contingent liability based on the 20% contractor suprlus revenue accumulated retention criteria.

### 10. Subsequent Events

For purposes of the preparation of these consolidated financial statements in conformity with U.S. GAAP, management has considered transactions or events occurring through November 13, 2015, which is the date that the consolidated financial statements were available to be issued.

### SUPPLEMENTARY INFORMATION

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# Consolidating Statement of Financial Position

### June 30, 2015

### ASSETS

Consolidated <u>Total</u>	\$ 3,109,907 64,696 4,392,513 135,000 50,524	7,752,640	4,318,221	10,473,032 1,339,258 3,094,203 1,097,430 413,554	20,735,698 7,290,962	13,444,736	36,999 44,30 <u>0</u>		0/0/0/7/17
Intercompany <u>Eliminations</u>	\$ - - - (2,588,164)	(2,588,164)	ı		1 1	'	- (504,438)	(504,438)	
Total	\$ 3,109,907 64,696 4,392,513 135,000 50,524 2,588,164	10,340,804	4,318,221	10,473,032 1,339,258 3,094,203 1,097,430 413,554	20,735,698 7,290,96 <u>2</u>	13,444,736	36,999	585,737	
Vermont Permanency Initiative	\$ 713,816 1,366,237 6,222 2,939	2,089,214	2,448,317	- 60,617 175,525 39,386 125,538	2,849,383 223,657	2,625,726	'	4 7 14 940	0,11,1,1
Upper Valley Stewardship <u>Center</u>	\$ 309,580 - 58,531 15,000 1,209 13,632	397,952	592,639	1,191,969 580,441 406,543 322,965 6,612	3,101,169 1,352,116	1,749,053	- 44,300	44,300	
Mount Prospect Academy, Inc.	\$ 799,275 - 956,436 - 12,763	1,768,474	592,378	3,254,384 417,901 1,082,159 247,186 187,281	5,781,289 2,731,77 <u>2</u>	3,049,517	' '	4 817 991	
Becket Academy, Inc.	\$ 1,287,236 64,696 2,011,309 120,000 30,330 2,571,593	6,085,164	684,887	6,026,679 280,299 1,429,976 487,893 94,123	9,003,857 2,983,417	6,020,440	36,999	541,437	0,110
	Current assets Cash and cash equivalents Assets whose use is limited Tuition and fees receivable, net Current portion of notes receivable Prepaid expenses Due from related parties	Total current assets	Property and equipment Land and land improvements Buildings and building	improvements Leasehold improvements Vehicles and equipment Furniture and fixtures Construction-in-progress	Less accumulated depreciation	Net property and equipment	Other assets Replacement reserves Notes receivable, net of current portion	Total other assets	lotal assets

# Consolidating Statement of Financial Position (Concluded)

### June 30, 2015

## Julie 30, 2013

LIABILITIES AND NET ASSETS (DEFICIT)

Consolidated <u>Total</u>	812,000 543,987 2,210,937 264,303	326,068	4,157,295	8,265,333	12,422,628	8,856,047
Intercompany <u>Eliminations</u>	1 1 1 1	(2,588,164)	(2,588,164)	- (504,438)	(3,092,602)	
Total	\$ 812,000 \$ 543,987 2,210,937 264,303	326,068 2,588,164	6,745,459	8,265,333 504,438	15,515,230.	8,856,047
Vermont Permanency Initiative	\$ 94,000 9 165,554 672,910	539,175	1,471,639	2,105,340 504,438	4,081,417	633,523
Upper Valley Stewardship <u>Center</u>	\$ 74,000 60,970 166,262 264,303	1,856,374	2,421,909	313,029	2,734,938	(543,633)
Mount Prospect <u>Academy, Inc.</u>	\$ 222,000 95,994 336,181	192,615	846,790	1,867,057	2,713,847	2,104,144
Becket Academy, Inc.	\$ 422,000 221,469 1,035,584	326,068	2,005,121	3,979,907	5,985,028	6,662,013
	Current liabilities Current portion of long-term debt Accounts payable Accrued expenses Prepaid tuttion	Estimated mild-party payor settlements Due to related parties	Total current liabilities	Long-term liabilities Long-term debt, excluding current portion Note payable	Total liabilities	Unrestricted net assets (deficit)

	21,278,675
	\$ (3,092,60 <u>2)</u> \$_
	\$ 24,371,277
	\$ 4,714,940
	2,191,305
	4,817.991
	\$ 12,647,041
י סומן וומסווווופא מווח וופו	assets (deficit)

## Consolidating Statement of Activities

### Year Ended June 30, 2015

Consolidated <u>Total</u>	\$ 44,867,613 143,095 - 580,068	45,590,776	39,312,492	4,011,734	43,324,226	(62,067)			(2,197,845)	6,638	(8,000)	(1,362)	8,857,409	\$ 8,856,047
Intercompany <u>Eliminations</u>	\$ (493,839) (126,028) (782,608)	(1,402,475)	(126,027)	(493,840)	(619,867)		782,608	782,608		ì		x		-    
Total	\$ 44,867,613 143,095 493,839 706,096 782,608	46,993,251	.39,438,519	4,505,574	43,944,093	(62,067)	(782,608)	(782,608)	(2,197,845)	6,638	(8,000)	(1,362)	8,857,409	\$ 8,856,047
Vermont Permanency <u>Initiative</u>	\$ 12,843,017 - 136,463 375,361	13,354,841	11,733,035	975,410	12,708,445	1	(375,361)	(375,361)		271,035		271,035	362,488	\$ 633,523
Upper Valley Stewardship <u>Center</u>	\$ 4,281,537 - 78,392	4,359,929	4,316,303	585,772	4,902,075	(5,127)				(547,273)	1	(547,273)	3,640	\$ (543,633)
Mount Prospect Academy, Inc.	\$ 8,964,475 94,083 72,120 199,613 407,247	9,737,538	7,976,823	504,790	8,481,613	(1,977)				1,253,948		1,253,948	850,196	\$ 2,104,144
The Oliverian <u>School, Inc.</u>	φ.		,						(2,197,845)	(2,197,845)	(8,000)	(2,205,845)	2,205,845	 
Becket <u>Academy, Inc.</u>	\$ 18,778,584 49,012 421,719 291,628	19,540,943	15,412,358	2,439,602	17,851,960	(54,963)	(407,247)	(407,247)		1,226,773	1	1,226,773	5,435,240	\$ 6,662,013
Changes in unrestricted net assets Revenue and support	Tuition, room and board, and other support, net State nutrition program Management fees Other revenue Forgiveness of intercompany debt	Total revenue and support	Operating expenses Program expenses Education and home life Subporting expenses	General administration	Total operating expenses	Loss on disposal of property and equipment	Non-operating revenue (expense) Forgiveness of intercompany debt	Net non-operating revenue (expense)	Deconsolidation of affiliate	Change in unrestricted net assets (deficit)	Changes in temporarily restricted net assets Deconsolidation of affiliate	Total change in net assets (deficit)	Net assets, beginning of year	Net assets, end of year

## Consolidating Statement of Functional Expenses

### Year Ended June 30, 2015

	Total Expenses	\$ 25,078,011 2,923,779 2,362,603	30,364,393	226,429	194,536 480,317	122,642	28,800	23,660	129,504	24,981	1,460,522	372,599	318,311	428.152	566,984		63,859	366,611	939,522	366,932	782,585	361 434	342,165	116,435		927.086		138,757	330,832	314.689	1,425,061	\$ 43,324,226
	Total Supporting Expenses	\$ 1,679,067 \$ 180,984 235,072	2,095,123	127,051	13,923		5,800	7,159	9,923	-	13,570	3,774	285,12	•	366,119	'	32,362	76,866	661,423	3,857	350 120	3,975	1,904			3,973		7,485	19,602	4.413	29,513	\$ 4,011,734 \$
	Intercompany Eliminations	<b>₩</b>	1	í i		1 1	i	r		•	ī	î		ı	î	(493,840)		1	•	i		e î	î	•				ï				\$ (493,840)
General Administration	Vermont Permanency <u>Initiative</u>	\$ 258,770 24,400 79,516	362,686	•	с э	1 (	T	1,156		1	1,026				93,213	395,762	1,615	24,159	16,062	. 1000	20,813	20,02	ī			1 1		1,146	- 000	170'6	9,943	\$ 975,410
General Ad	Upper Valley Stewardship Center	69	i	113,810			,	60	Bcc'		1,628	15 711	1,'61		5,420	98,078	1,053	431	338,573	•	2 983	2001	•	•				160	1 008	000'-	5,497	\$ 585,772
	Mount Prospect Academy, Inc.	\$ 171,266 24,195 14,890	210,351	4,273	(20)	1 3	5,800	300			235	1 020	020,1	•	99,292	•	6,599	10,618	21,535	- 447	127.502		30	i		3,973	. :	441	1335	20.	(1,963)	\$ 504,790
	Becket Academy, Inc.	\$ 1,249,031 132,389 140,666	1,522,086	8,968	13,943		•	5,643	41,355		10,681	4,7,6	- ' - '	,	168,194	•	20,095	41,658	285,253	3,857	198.932	3,975	1,904	1	2		į	5,738	24 914	4,413	16,036	\$ 2,439,602
	Total Program Expenses	\$ 23,398,944 2,742,795 2,127,531	28,269,270	99,378	466,394	122,642 273,199	23,000	16,501	1,145,654	24,981	1,446,952	200,023	148,116	428,152	200,865	1	31,497	289,745	278,099	203,075	432,439	357,459	340,261	116,435	175 566	923,113		131,272	057,110	310,276	1,395,548	\$ 39,312,492
_	Intercompany Eliminations	· ' '	J.	9 1	(46,041)		•	E -1	(79,986)					•	•	1	•	•	•	• ;	•	1	•	į	!			1, 1	•		1	\$ (126,027)
Education and Home Life	Vermont Permanency <u>Initiative</u>	\$ 7,196,604 678,587 743,941	8,619,132	35,557	222,770	22,690		392	240,405		575,392	91,887	96,741	71,104	79,788	j	990'8	62,324	24,790	31 331	69,036	107,429	118,771	66,558	85.085	232,092		105 124	17.00.	87,290	195,771	\$ 11,733,035
Education ar	Upper Valley Stewardship <u>Center</u>	\$ 2,201,846 417,762 173,208	2,792,816	24,459	63,694	63,710	1,000	29,545	244,516	24,981	139,631	32,690	4,650	54,474	16,309		3,311	21,966	3,074	40,004	160,782	50,649	61,539	215	13 320	72,126	100	34 928	070'10	24,448	209,657	\$ 4,316,303
	Mount Prospect Academy, Inc.	\$ 4,605,894 650,685 400,445	5,657,024	16,540	54,764	36,242	22,000	5,091	266,111	•	286,008	38.878	27,516	99,628	15,038	•	10,439	68,687	12,454	51 840	60,141	80,571	62,531	23,705	66 332	309,033	707	82 220	-	94,181	352,478	\$ 7,976,823
	Becket Academy, Inc.	\$ 9,394,600 995,761 809,937	11,200,298	22,822	171,207	217,699	1	6,473	474,608	•	130 487	133.474	19,209	202,946	89,730		9,681	136,768	162 354	88 328	142,480	118,810	97,420	25,957	30.829	309,862	25	88 958	-	104,357	637,642	\$ 15,412,358
		Salaries and wages Employee benefits Payroll taxes	Total personnel costs	Advertising Athletic transport and recreation	Auto repairs and leasing	bad debts, net of recoveries Consultation	Contracted labor	Dues and subscriptions Equipment rental and maintenance	Facilities rental expense	Farm	Food and supplies Heating fuel	Home life supplies	Infirmary supplies	Insurance	Interest	Management fees	Materials and supplies	Office supplies	Other occupancy costs	Pension contribution	Professional services	Real estate taxes	Repair and maintenance Student clothing and	personal items	Supplies	Student transportation	Teacher training and	Telephone	Travel	Utilities	Depreciation	Total